

PRESBYTERIAN — ST. LUKE'S HOSPITAL



1960-61

*annual
report*



annual report

PRESBYTERIAN-ST. LUKE'S HOSPITAL
1753 West Congress Parkway, Chicago 12, Illinois
INCORPORATED 1956
(St. Luke's Hospital Founded 1864)
(Presbyterian Hospital Founded 1883)

AFFILIATED WITH THE UNIVERSITY OF ILLINOIS
COLLEGE OF MEDICINE

APPROVED BY

The Joint Commission on Accreditation of Hospitals
The American Medical Association for Internship and
Residencies for Physicians
The Department of Registration and Education, State of Illinois

MEMBER OF

The American Hospital Association
The Illinois Hospital Association
The Chicago Hospital Council
The Blue Cross Plan for Hospital Care

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The Chicago Association of Commerce and Industry
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A Community Fund Agency

SCHOOL OF NURSING

Accredited by The National League for Nursing

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HOSPITAL ORGANIZATION (August 31, 1961)

ADMINISTRATION

NORMAN A. BRADY, *Director*

James R. Kelly
Administrative Assistant

Miss Evelyn Jiroch
Administrative Assistant

Miss Jane Wheeler Warren
Director, Volunteer Services

JOHN E. MILTON, *Associate Director*

Theodore S. Proud
Administrative Assistant

Louis Gdalmann
Director, Pharmacy Services

Ernest R. Blomquist
Director of Purchases

GORDON F. CRAIGHEAD, JR.
Assistant Director for General Services

Mrs. Martha Czosek
Manager, Housekeeping Services

Wilbur A. Mullin
Manager, Plant Facilities

Miss E. Virginia Pinney
Director, Department of Food Service

Henry C. Stuecher
Manager, Laundry Services

RICHARD L. DURBIN
Assistant Director for Out-Patient Services

Miss Sally Foster
Director, Medical Social Service

Mrs. Marcella Kurtz, R.N.
Clinic Supervisor

JAMES J. HERMAN
*Assistant Director for
Administrative Services*

Frank A. Lynch
Administrative Assistant

Miss Elizabeth Price
Director, Medical Records

JOHN B. KING

Director of Personnel Relations

Vern C. Karmann
Manager, Employment Services

David L. Jacobs
Manager, Personnel Training

MISS EDITH D. PAYNE, R.N.
Director, The School of Nursing

MISS EUNICE LENZ, R.N.
Director, Nursing Service

REV. HERBERT N. BROCKWAY, D.D.

REV. WILLIAM A. WAGNER
Chaplains

DEVELOPMENT AND PUBLIC RELATIONS

Richard S. Slottow, *Director*

Miss Lady Margaret Olson
Assistant Manager, Public Relations

James L. Stott
Assistant Manager, Public Relations

FINANCE

John R. Walsh, *Controller*

Matthew B. Bochenek
Manager, Accounting

Michael E. DeFrank
Manager, Data Processing

Richard B. Freibrun
Manager, Systems & Procedures

Miss Lillian Kolar
Development Fund Accountant

John T. McNulty
Manager, Budgetary Control

Norman L. Swanson
Manager, Credits & Collection

Miss Margaret Taylor
Specific Fund Accountant



HAROLD J. NUTTING

REPORT OF THE CHAIRMAN

Our entire hospital family can be very proud of the progress made in the operation of the hospital during the second fiscal year since the physical merger. We have gone a long way toward the end of implementing the recommendations made by our management consultants and have reached another plateau in our long-range goals adopted by the Board of Trustees in 1960.

The keynote of this past year has been a strengthening of our organizational structure, operating within our financial means, and continued improvement in our facilities. All has added up to better patient care. On behalf of the Board, I would extend heartfelt appreciation to the Medical Staff, the Woman's Board and volunteers, the Medical Staff Auxiliary, and all of the employees of the hospital for their participation, with our administrative staff, in making the past year one of great medical service, thereby enhancing the hospital's recognition as one of the nation's great medical centers.

One of the important steps taken this past year toward implementing our long-range program was the appointment of Gavin A. Pitt as President and Chief Executive Officer of the hospital. In addition, the hospital's corporate structure was substantially revised and an Executive Committee of the Board of Trustees was established, together with six standing committees, i.e., Budget, Development and Public Relations, Facilities and Planning, Investment, Medical, and Nominating Committees, and a Nursing Education Board.

Under the new by-laws, the full Board meets quarterly and the interim responsibility for the hospital's operation is vested in the Executive Committee which meets monthly. Although the Board structure has been followed for only the last six months, there is every indication that the members of these committees will be able to render a real contribution through personal participation in the formation of hospital policy.

One of the highlights of the past year was the decision by the Board of Trustees to undertake the next step to implement the hospital's master building plan. The proposed facility (see inside back cover) will rise eleven stories above the new Health Center and will add four floors to the Jelke Memorial Building. As has been announced, a significant amount of the

space in the proposed facility will serve to replace and expand the hospital's facilities for cardiovascular research, education and patient care as well as providing enlarged facilities for biochemistry, microbiology and pathology. It is hoped that the necessary building funds of \$6,500,000, will be subscribed during the next year so that construction of this important facility may, upon completion of the Health Center, be continued, thereby permitting substantial construction savings.

Even though much progress has been made, since the physical merger, toward achieving our long-range goals, much still remains in the years ahead.



The new 84 unit student apartment building which was dedicated in September provides "on campus" housing for interns, residents, and nurse interns.



GAVIN A. PITT

REPORT OF THE PRESIDENT

One of the primary aims of Presbyterian-St. Luke's Hospital is to provide the community with a voluntary, teaching and research hospital which will achieve nationwide recognition. During the year just past, substantial strides have been made in this direction. Of significance in this area was the appointment of four full-time chairmen to head the Departments of Biochemistry, Microbiology, Psychiatry and Pediatrics. It is imperative that only the finest in leadership be provided in these departments which do so much in rounding out the hospital's program of education as well as offering leadership and continuity to patient care and research activities.

Another stride which helped make this past year so significant is the additional young men and women who have joined the hospital as part of our technical research teams. A hospital which has outstanding medical and scientific staffs such as Presbyterian-St. Luke's is sought out as the institution in which to undertake new and challenging research. It is this reputation that attracts the promising young scientists who we constantly seek for continuation of our vital work.

But a hospital, regardless of its size and reputation, must always strive to improve its patient care relationships. A study of this subject has been in progress at Presbyterian-St. Luke's Hospital for the past three years under the sponsorship of the Commonwealth Foundation. Some results of this study have already been reflected in our basic programs of patient care, and im-

provements in this area of importance are constantly being made. A recent improvement in patient comfort resulted from the installation of a radio-paging system which eliminates the irritation of the audio-page previously heard throughout the halls of the entire hospital.

Toward the end of improving employee relations and stabilizing the hospital personnel, a formal pension plan was installed, the cost of which will be borne entirely by the hospital. The personnel turnover rate declined during the year and it is hoped that the new pension program will encourage more employees to remain in the hospital family throughout their working careers.

With the start of preparatory work for the construction of the \$2,000,000 outpatient clinics, a most important project was initiated. These facilities, to be known as the Presbyterian-St. Luke's Health Center, will serve all sectors of the community when it opens late in 1962. In addition to serving the medically indigent as the Central Free Dispensary and Morton Clinic have done for many years, it will also serve other economic groups which desire medical attention at a clinic attached to a major hospital. This overall activity will be a most significant addition to our teaching program.

The City of Chicago has recently granted our appeal to close Hermitage Street from Flournoy to Harrison. This new property acquisition, running north and south between the new student residence and Kidston House, will be appropriately landscaped to provide attractive surroundings to our growing hospital campus.

In closing, I would express my appreciation to the hospital's friends and its patients who complimented the hospital and its great medical staff by their confidence in the institution. To the management and supervisory groups, and to all the employees, I extend a personal word of thanks for their help and support. With the wholehearted cooperation of the entire hospital family, Presbyterian-St. Luke's has progressed further toward its goal.



NORMAN A. BRADY

REPORT OF THE DIRECTOR

Steady growth in hospital activities has resulted from new facilities becoming available and from renovation of older facilities that ultimately will be replaced. In our broadening program we have been able to raise the level of quality as well as quantity of service to our patients because of these physical improvements.

The great impact on improved patient care, however, is not primarily new facilities but the growth also achieved in essential manpower resources to our expanding teaching, research and clinical services. To a reservoir of highly competent professional talent in both clinical and research departments significant additions have been made. Dr. Friedrich Deinhardt was appointed Chairman of the Department of Microbiology, effective March 15, 1961, and Max E. Rafelson, Ph.D. assumed the chairmanship of Biochemistry, effective June 1, 1961. These appointments, in addition to their patient services, further add to our broad basic science activities. In the clinical areas Dr. Joseph R. Christian was appointed Chairman of Pediatrics on July 1, 1961, and already has strengthened our pediatric services in patient care and teaching.

The Department of Psychiatry continues a strong program on both in-patient and out-patient services under the direction of recently appointed Dr. Paul E. Nielson.

In November of 1960, Nursing Service and the School of Nursing were administratively separated with a director for each. This was done to permit the directors to devote full attention to the highly active programs of the respective departments within a growing hospital organization.

The Nursing School Class of 1961 with 133 members will graduate on September 7, 1961. The first man student to enter the School will graduate with the class. 153 Students were registered for the freshman class. The School program still suffers from inadequate classroom facilities and it is of great importance that additional educational facilities be provided contiguous to the present school and residence building.

Admissions to the hospital increased by 583 despite a temporarily reduced bed capacity resulting from renovations. Patient days increased from 249,658 last year to 255,824 in 1960-61.

Significant improvements were made in the Purchasing Department activities under Mr. Ernest R. Blomquist who joined the staff February 21, 1961. Inventories were reduced, competitive bidding practices expanded, budgetary controls rigidly adhered to, and generally an aggressive cost reduction approach to procurement was followed. This was accomplished without impairing efficient service to patient care.

Our Medical Record Department made considerable progress in centralizing all records, in-patient and out-patient, into terminal digit filing, and improvement was made in the volume of central dictating, as well as the general flow of records to and from the library.

With the opening of the Jelke Building last fall additional space was made available for increasing basic science facilities and allowed for the expansion of surgical facilities and the relocation of certain ancillary services. During the past summer the 4th Floor Murdock Building was closed as bed accommodations and was converted to an enlarged and more modern physical therapy department which we anticipate will receive greatly increased use.

A new student apartment building will open in early September providing a maximum of 84 units for nurse interns and medical interns and residents, thus enabling all such personnel who require accommodation to be housed "on campus."

The program of Religious Ministry is broadening to meet the special needs of our hospital. Close coordination with nursing, medical and teaching programs, has reflected a strengthening chaplaincy service. Preparations are underway for a Field Work Program for four students from McCormick Seminary and Seabury-Western Seminary which will commence in September.

Perhaps the greatest impetus to our development program was the beginning of construction to link the new Jelke Building with the Senn-Rawson Buildings. This central unit, initially basements and two floors, will permit out-patient services to be provided in an efficiently organized physical facility extending on two floor levels for the entire length of the Harrison Street buildings. This area to be known as the Presbyterian-St. Luke's Health Center will care for patients of all economic levels.

Many services in the hospital have been improved and expanded because of the dedicated service of the Woman's Board and their committees. This was notable in all areas including volunteer service, decorating, clinics, tea room and gift shop.

Our emphasis, of necessity, over the past few years has been on physical improvement. This coming year will take us into a new era of special emphasis on consolidating and strengthening our clinical, teaching and research resources, supported by a continuing development program, so that we may more effectively fulfill our role in the community.

The impressive progress made in all phases of the hospital operations would not have been possible without the cooperation of all members of the hospital family and our sincere thanks is extended to them for their dedicated efforts.

STATISTICS

Bed Capacity	
(Excluding 74 Bassinets)	819
Total Admissions	27,144
Adult and Pediatric	24,205
Newborn	2,939
Total Days Care of Patients.....	272,474
General Hospital	205,826
Psychiatric	19,418
Pediatrics	13,254
Maternity — Mothers	17,326
Maternity — Newborn and Premature	16,650
Percentage of Occupancy	
(Excluding Newborn)	78%
Autopsies — 562: Percentage	68.3%
Operations Performed	12,961
X-ray Examinations, Treatments & Procedures.....	82,565
Electrocardiograms	16,631
Electroencephalograms	1,782
Physical Therapy Treatments	25,288
Vascular Therapy Treatments	353
Basal Metabolisms	1,621
Blood Transfusions	9,551
Other Laboratory Examinations	684,984
CLINIC VISITS	
Cook County Department of Welfare	47,265
All Others	26,568
Total Visits	73,833
Clinic Patients Admitted to Hospital	4,632



RICHARD S. SLOTTOW

REPORT OF THE DIRECTOR OF DEVELOPMENT AND PUBLIC RELATIONS

This past year has been one of planning and preparation for the building of a well organized, long range development program. Important in this area is the need for a broad base of annual gifts for unrestricted purposes. To achieve this end, the former year end appeal has been converted to an annual giving program which will concentrate on increasing the number of donors to the hospital each year.

The Anchor Cross Society has been organized, motivated by the need for additional unrestricted gifts. Members of this Society will agree to contribute a minimum of \$1,000 per year for a period of 10 years, or to contribute the sum of \$10,000 within a 10 year period. Conceivably several hundred members may be enlisted in this program, thus assuring the hospital from \$100,000 to \$300,000 in unrestricted funds from the Society membership each year. Added to that will be unrestricted gifts from the expanded program of annual giving.

Preparations have also been made for the solicitation of \$500,000 for the expansion and renovation of the Renal and Nutrition Section of the hospital. Mr. Richard Simmons, a member of the Board of Trustees has accepted the chairmanship, and a working committee has been organized to aid him in its development.

Last May, the Board of Trustees released to the press a story which announced plans for construction of a 6½ million dollar addition to the hospital, to be constructed as soon as funds are available from gifts, bequests and other sources. This building will be located adjacent to the Jelke Memorial Research Building, rise 11 stories over the Health Center, and add four stories to the Jelke Building.

The base for future support of the hospital has been established, and a program of public relations to augment this base is already well underway. The coming year should see the beginning of a new and broader support, as well as the gradual change in the public's interpretation of this hospital's role in the greater Chicago area.

*medical and scientific divisions
annual report 1960-61*



JAMES A. CAMPBELL, M.D.
Chairman

DIVISION OF MEDICINE

The year ending has been one of considerable achievement, and the reports of the individual sections which are submitted serve to indicate the tremendous load which is being carried by these units not only for the Department of Medicine but for the entire hospital.

Department of Pediatrics

The Department of Pediatrics has been brought successfully through particularly trying times by the tireless devotion and leadership of Dr. Warren R. Dammers who has served as its chairman. During the past year there has been established a Pediatric training program for medical and surgical residents and a Child Psychiatry Section has been established through the conjoint efforts of the Psychiatry and Pediatrics departments. Over 10,000 patients were admitted to the pediatric area, and 30 to 40 children per day were seen in the various outpatient clinics.

The new year of 1961-62 opens with great promise as Dr. Joseph R. Christian comes in as the new Chairman of the Department.

Department of Psychiatry

The Department of Psychiatry lost its Chairman, Dr. Francis J. Gerty, to the State of Illinois as its new Director of Mental Health. The Department, however, has been turned over to its capable new Chairman, Dr. Paul E. Nielsen. In the first few months of his chairmanship, Dr. Nielson has

brought additional strength to our psychiatric program, notably in outpatient care and residency training. A grant of \$70,000 has been awarded to the Department for support of the new training program, and again an optimistic future for growth and development of this essential discipline is warranted.

Department of Dermatology

Dermatology continues under the competent direction of Dr. John B. Haeberlin. Primarily an outpatient service, it nevertheless has contributed significantly to inpatient consultative services and to student and house staff teaching.

Department of Neurology

A serious blow to the Department of Neurology occurred when Dr. Roland P. Mackay resigned his recently-assumed chairmanship of the unit. Acting as his successor *pro tempore* will be Dr. Loren W. Avery.

Department of Medicine

With the midyear opening of the Jelke Building, the Section of Hematology and the Department of Biochemistry not only moved into new quarters, but, equally important, were able to vacate space in the Rawson and Senn buildings. The latter space was rapidly remodeled, and the Liver Research Unit, the Renal Research Unit, and portions of the Nutrition Research Unit were permitted to expand their efforts. In addition, Oncology was able to expand its cancer research program significantly and Oncology, under Dr. Samuel G. Taylor, III, became established as a separate section in the Department.

A Section of Preventive Medicine became a reality with the appointment of Dr. Joyce C. Lashof as its director. As direct corollaries of this, the program for clinical laboratories was re-defined and improved, and an Infectious Disease Unit was created on the Tenth Floor of the East Pavilion. This unit is serving as a pilot area for studying improved methods of caring for patients with contagious diseases and infections, with the expectation that other similar units will be opened in the ensuing year.

Reorganization of the outpatient clinics took place during this past year which will make possible the realization in the new clinic facilities of a sound and pre-tested patient-care pattern. A figure which is always of significant interest is the number of patient visits to our medical clinics. Last year it was over 21,800. It should also be recognized that the care of these patients, as well as the teaching of medical students, interns, and residents was made possible by the donation of from 12,000 to 16,000 man hours of the Attending Staff of the Department of Medicine alone.

Inpatient bed utilization in the Department of Medicine was at a new high: Medical beds were over 95% occupied on 40 days during the year and were 90%, or more, filled for 159 days.

Although the Physical Therapy Unit was not able to complete its move before the fiscal year ended, remodeling of 4 Murdock has been completed, and by the middle of October this essential service will be able to measure up to the patient-care responsibilities which a hospital such as ours will want to require of it. Even in its outmoded facilities, over 26,000 treatments were given last year, and in the new installation increased numbers of patients can be cared for—and with greater attention and effectiveness.

A brief statement should be made on our operation of the only artificial kidney in the entire medical center. Fifteen dialyses were performed last year by the Renal team in the Intensive Therapy unit.

The floor for Medical Observation on 2 East Pavilion completed its first full year of operation with great satisfaction on the part of both the patients and the staff. It has provided a calm, quiet area for patients not acutely ill who, nevertheless, need to have our full hospital facilities at the ready for the physician's use. It has proved effective in patient care and economically sound for both patients and hospital.

Even in summary of our activities it would be impossible to recapitulate all of the significant bits of progress recorded in the Department of Medicine this year. Examples of some of the data which are representative of the magnitude of our enterprise are included in the following selected statistical items:

I. *Patient Care.* There were 101,189 hospital days in Medicine last year, involving care of 8,244 patients.

There were 20,632 cardiac tests, including heart catheterizations and electrocardiograms, performed in the Cardio-Respiratory Section.

There were 303,123 tests performed in the Clinical Laboratory Section.

II. *Research.* We received \$352,055.00 from outside sources this year for support of our research effort.

Two Public Health Service Trainees as well as an Established Investigator of the American Heart Association are in our Department now.

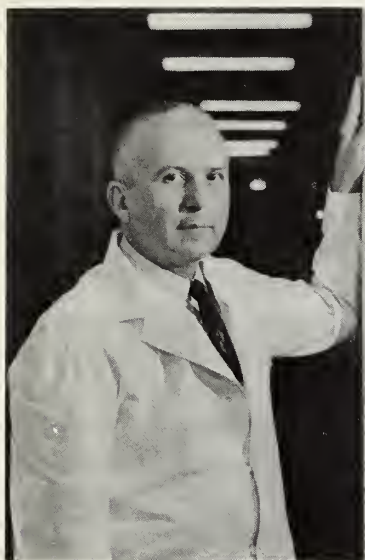
Three Biochemists in three separate sections are now engaged full time in research as well as the physicians supervising these efforts.

III. *Teaching.* A grant of \$94,000 was issued to us to support a program of teaching new methods of early cancer detection to medical students and house officers.

One-half (96) of the Junior Class of the University of Illinois received its instructions in inpatient medicine here, and a similar number of the Senior Class were taught outpatient medicine in our clinics.

In citing statistics one is inevitably impressed primarily by the quantitative aspects of an effort. It should be stated, however, that the quality of this endeavor has continued to improve even more than our quantitative position.

As growth and development of our staffing pattern and facilities have made it possible to devote more time and energy to our primary goals rather than to the sheer mechanics of operation, the Departmental activities reflect the results of this dedication to excellence of both purpose and performance.



EDWARD J. BEATTIE, JR., M.D.,
Chairman

DIVISION OF SURGERY

FACILITIES

The major event during the year 1960-1961 in the Division of Surgery was the opening of the new Surgical facilities in the Jelke Building. On the 6th floor of the Jelke Building 8 new Operating Rooms were opened. These have proven to be very attractive and are an important addition to our Surgical facilities. The Division of Surgery now has a total of 21 Operating Rooms of which 12 are newly built in the past 2 years.

Two of the new Operating Rooms have overhead observation galleries. These galleries are an important addition to our educational facilities since students and visitors can watch major complicated operations without crowding the Operating Room itself.

The new 7th floor in the Jelke Building has supplied long needed locker facilities for the personnel of the Surgical Division. There is a locker room and lounge for the Attending Surgeons as well as locker rooms for House Staff, Graduate Nurses, Technicians and Student Nurses. We hope that in the near future additional space can be finished to provide increased locker

facilities for our medical students from the University of Illinois. New Administrative offices for Surgery were also opened on the 7th floor of the Jelke Building. One laboratory was constructed for equipment to investigate the effect of electromagnetic fields on body tissue. This project is being carried out under the supervision of Dr. R. Kennedy Gilchrist. Through a very kind gift of Mr. Hugh Robertson, the room occupied by the overhead observation galleries has been furnished and equipped as a Surgical Seminar Room. Approximately 50 persons can meet in this room. It is further anticipated that this room will serve as a library for the Surgical Division.

In the basement of the Jelke Building a new Surgical Anatomy room was constructed. These facilities are used for teaching anatomy to our Surgical Residents as well as the Senior Medical Students assigned to our clerkships by the University of Illinois College of Medicine.

RESEARCH

During the year approximately 100 scientific papers were written by the members of the Division of Surgery. In this period of time 82 research projects were completed or begun representing a yearly budget of approximately \$481,780.00. In addition to the research equipment and new laboratory on 7th floor Jelke, the 7th floor of the Rawson Building was made available for expansion in Surgical Research. A new addition to our animal hospital was built; also on the 7th floor Rawson space was provided for Dr. Knock's research work in cancer. It is contemplated that in the near future the space on 7th floor Rawson will be converted to house research work in orthopedic surgery which is now on the 4th floor of the Rawson Building. Additional research space for Ophthalmology will be provided.

ATTENDING STAFF

During the year the Division of Surgery was saddened by the untimely death of Dr. Willard Van Hazel. Dr. Van Hazel had been one of the pioneer thoracic surgeons in the Midwest. His passing will be a loss to the hospital. Dr. Selim W. McArthur, Emeritus Surgeon from St. Luke's Hospital also passed away during the past year.

General Surgery — Dr. Carl Ireneus who has been on a leave of absence during the year has signified his intent to return to the Attending Staff. Dr. Charles Mock has also been on a leave of absence this past year. Dr. Harry Mock resigned from the Attending Staff. Dr. Steven Nyi and Dr. William Brennan have been on a leave of absence from the Adjunct Attending Staff. Dr. H. A. Paul will assume the position of Assistant Director of the Coagulation Laboratory under Dr. John Olwin. Dr. Geza deTakats joined

the Consulting rank. Doctors Diggs, Olwin, Puestow and Slaughter were promoted to the rank of Attending Surgeons.

Ophthalmology — Dr. Emil Deutsch joined the Consulting rank in the Ophthalmology Department. Dr. Wilder was promoted to Associate Attending Surgeon. Dr. Lawrence Lassiter resigned from the Ophthalmology Department to move to Chattanooga. Dr. Nowicki was raised to the Adjunct Staff in Ophthalmology.

Orthopedic Surgery — Dr. Francis Howard and Dr. Charles Gavin were new appointments to the Adjunct rank.

Plastic Surgery — Dr. John W. Curtin was promoted to the rank of Associate Attending Surgeon in Plastic surgery. Dr. Randall McNally received an Adjunct appointment in Plastic surgery.

TEACHING

The training program for Surgical Residents was strengthened with a new program leading to Certification by The American Board of Thoracic Surgery. The training of a general surgeon at the present time consists of one year of Internship plus 4 years of General Surgical Residency. The thoracic surgeons are men who have gone through this program plus an additional 2 to 2½ years of thoracic surgical training. Our training programs in Anesthesia, Ophthalmology and Urology have been continued. In addition, we operate training programs conjointly with the University of Illinois in Neurosurgery, Orthopedics, Plastic and Otolaryngology.

Approximately 24 Junior Surgical Students each 3 months are sent to us for Surgical Clerkship training by the University of Illinois. Previously we had been sent 12 to 16 Senior Surgical Students each 3 months to be taught in our outpatient clinics. In June 1961 the new curriculum at the University came into effect and 24 Senior Students were sent for education in our out-patient clinic. These 24 students are simultaneously taught by Medicine, Surgery and Psychiatry. Each student has 3-half day clinics of surgery a week. Each student also has a half day class in Surgical Anatomy.

During the year Dr. John Schneewind assumed the supervision of the Emergency Room and began to formulate plans to improve its operation and also to improve its facilities. During the course of the next year we hope to have a new Emergency Room built. With the increased out-patient clerkship emphasis, the surgical out-patient clinics moved from the main floor

Senn to main floor Rawson and temporary additional examining rooms were built adjacent the Rush Medical Library to handle our increased number of surgical clerks.



DR. HARRY BOYSEN
Chairman

DIVISION OF OBSTETRICS AND GYNECOLOGY

Continued progress must be the keynote of the annual report of the Division of Obstetrics and Gynecology for the year (September 1, 1960 to August 31, 1961). A substantially increased number of patients were cared for during this period. This increase has been made chiefly in the area of clinic patients. Such an increase was necessary in order to provide adequate services for the carrying out of our commitments to our resident staff, interns and clinical clerks (senior medical students from the Medical College of the University of Illinois). That we have successfully carried out this assignment is proved by the greatly increased number of applications we have received from doctors seeking our residency. There has not only been an increase in the number of applicants, but the quality of person applying is far superior to anything we have had since before World War II.

CLINICAL ACTIVITIES:

These are best portrayed by the following figures and a comparison with those of the previous year.

OBSTETRICAL SERVICE:

	1960-61	1959-60
Inpatients	3,971	3,499
Deliveries	2,960	2,805
Inpatient Days	17,326	16,467
Out-Patient visits	11,013	8,978

GYNECOLOGICAL SERVICE:

Inpatients	1,366	1,200
Surgical Procedures	1,603	1,188
Out-Patient visits	3,356	3,278

The bed occupancy on the Obstetrical floor has increased from 73.5% during fiscal year 1959-60 to 77.8% during fiscal year 1960-61. This occupancy is about the maximum one can expect to achieve in an obstetrical unit. It is much higher than any of the comparable hospitals in the metropolitan area.

The popularity of the Prenatal Mothers' & Fathers' classes is evidenced by the increase in number in attendance. Over 250 diplomas have been issued in the last year to expectant parents who have completed the six weeks course. This course is being conducted by the Obstetrical Nursing staff.

PROFESSIONAL ACTIVITIES:

Many of the physicians on our staff have taken part in medical meetings during the past year. We have been represented by papers or discussions in meetings of the Chicago Gynecological Society, the American College of Obstetricians and Gynecologists, the Central Association of Obstetricians and Gynecologists, the Chicago Medical Society and its post-graduate course in Obstetrics and Gynecology, the Illinois Academy of General Practice, the American Gynecological Society, the American College of Surgeons, the International College of Surgeons, American Society for Experimental Pathology and Central Society for Clinical Research.

RESEARCH:

A very active research program is being carried out by several members of the Division.

Dr. Richard Andresen has 9 projects under way in his very important basic research on tissue transplant.

Dr. Lionel Schewitz is carrying out a number of original studies in Renal disease in Pregnancy. He is also making a study of the efficacy and action of an abdominal decompression apparatus ("Birtheez") now under way. This is a revolutionary apparatus invented by Professor O. S. Heyns of Johannesburg, South Africa, which is supposed to shorten the duration of labor and markedly decrease the pain associated therewith.

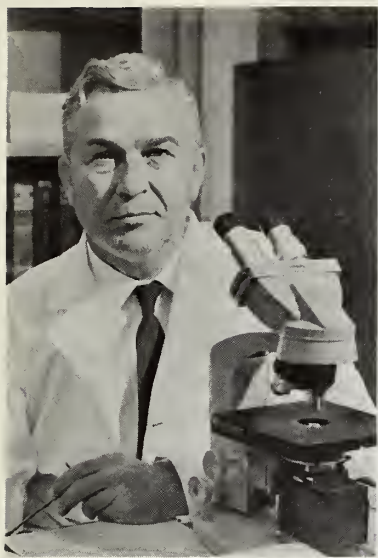
Dr. Vasil Truchly is engaged in several aspects of Dr. Andresen's basic work and its ramifications.

Several of our residents are engaged in clinical studies which will result in reports to various specialty societies. This work is being carried out under the guidance of staff members. All of our staff members are actively engaged in the practice of medicine, in the conduct of our clinics and house services, and in the extensive teaching program for the medical student clerks. Clinical research resulting in statistical reports and case reports will follow such endeavors.

Steps have been taken to add to the efficiency of our service and the over all ability of the Division to properly handle its patient load, and increase its teaching proficiency. To this end we have added Dr. Frank Hendrickson, Director of Radiation Therapy, to the Division of Obstetrics & Gynecology in order that cancer patients can have coordinated intra-departmental care.

I wish to take this opportunity to thank all of those who have contributed to the very successful year that we have just completed. The cooperation I have received from the Hospital Administration, the Board of Trustees, the Nursing Department, the Woman's Board, the staff members of the Division, and the personnel of our Obstetrical Department has made my job infinitely easier and more pleasant.





GEORGE M. HASS, M.D.
Chairman

DIVISION OF PATHOLOGY

The Division is composed of the Department of Anatomic Pathology, The Animal Hospital, The Laboratory of Medical Illustration and The School of Medical Technology.

The Department of Anatomic Pathology is divided into the following sections: Surgical Pathology, Cytopathology, Autopsy Pathology, Neuropathology, Physical-Chemical Pathology and Chemical Pathology.

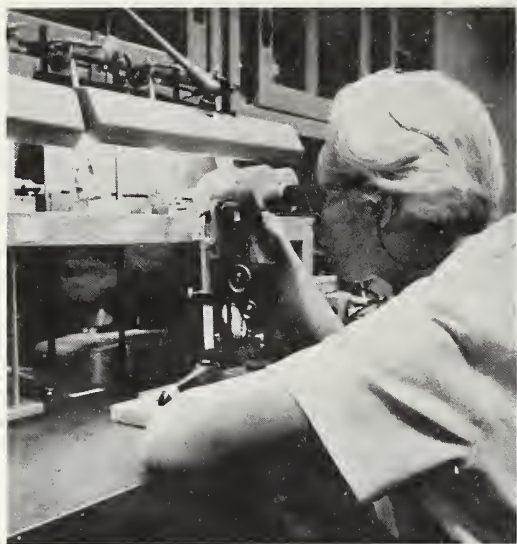
12,326 surgical specimens were studied in Surgical Pathology. 680 of these were given a rapid diagnosis during operative procedures. The new location of the Section of Surgical Pathology on the 5th floor of the Jelke Building beneath the 6th floor operating rooms has greatly improved communications in Surgical Pathology.

A new Section of Cytopathology, as proposed in the last Annual Report, has been established. This is concerned primarily with the interpretation of cancerous changes in cells. About 5,000 interpretations were made during the past year.

A second new laboratory related to Special Pathology, referred to in the last Annual Report, is being developed in conjunction with the Department of Ophthalmology. This is a laboratory of ophthalmologic pathology. It is hoped that similar special laboratories in the future can be systematically developed in other areas of specialization.

The Section of Neuropathology is already active and a good program in this special field has been carried out during the past year or two in association with the Departments of Neurosurgery, Neurology and Psychiatry.

In the Section of Autopsy Pathology 562 cases were done last year. It was noted in our last Annual Report that it was desirable to supplement our



diagnostic procedures by giving more attention to chemical virological and electron microscopic methods. An electron microscope has been installed and is now being used for this purpose. A Virology Laboratory in the Department of Microbiology has been very active and useful in the isolation of viruses from several puzzling cases at autopsy. We have yet to develop adequate chemical procedures which are required but steps in this direction have been taken.

The Section of Physical-Chemical Pathology is concerned entirely with research at this time but in the future it will doubtless have its place in diagnosis and treatment through analysis of tissue structure. This is true, likewise, of the prospective Section of Chemical Pathology which is still in an early stage of planning.

The Animal Hospital consists of facilities for animals used for research and patient diagnostic service. This is administered in conjunction with the Division of Surgery. The Animal Hospital continues to increase in size. During the past year an additional unit on the 7th floor of the Rawson Building was constructed. Plans have been made for another unit on the 9th floor of the Jelke Building. This is an important requirement for research activities and is used by all departments.

The Laboratory of Medical Illustration continues to work under unsatisfactory conditions due to inadequate space and equipment. Plans have been submitted with the hope that more space can be made available. Even though renovation has not yet taken place, about 600 sq. ft. have been added to the laboratory so that all activities have been centralized.

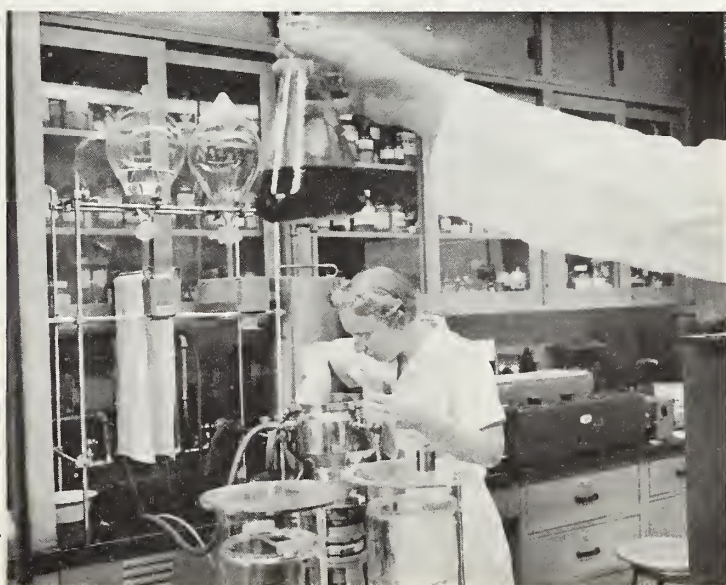
The School of Medical Technology is concerned with the education of medical technologists in preparation for examination and registry by the American Medical Association. There are twelve students, each provided with a fellowship stipend. During this year the curriculum was reduced from 18 months to 12 months. The increasing demands for trained laboratory assistants and technicians and the fact that these demands must be met

primarily by medical technologists are pressing reasons for future enlargement of the School. The hospital laboratories could easily absorb twice as many graduates as are currently available. Standards for admission continue to increase so that three years of college will be required as of the first of January, 1962. If we are to increase our enrollment and attract the best applicants for admission, it will be necessary to provide appropriate housing facilities for our students.

The Division is not only concerned with patient service but also conducts a program in research and education. Formal training of students in the School of Medical Technology has been mentioned. In addition, there is a complementary program which includes specialized training of technicians and medical secretaries. Most of our personnel have been trained in this program. Also, from a more critical viewpoint, if it were not for resident physicians trained in Pathology for 4-6 years in this Division and retained here as members of the senior staff, it would be difficult to maintain an adequate staff of well-qualified pathologists.

Space and facilities for conduct of research have improved greatly with completion of the Jelke Building. The research program described in the last Annual Report has been continued. The attraction of young people to a research career continues to be one of our principal interests. We have had a satisfactory experience in our research training program for students at secondary school, undergraduate college and graduate college levels. Only time will tell how useful the program has been to them, but there is a gratifying number of the student trainees who remain in the program, year after year.

Finally, it is a pleasure to have modern well-equipped laboratories in the Jelke Building and to look toward expansion of the role of the basic medical sciences as an essential step in the assumption of leadership by this hospital in the community.





FAY H. SQUIRE, M.D.
Chairman

DIVISION OF RADIOLOGY & NUCLEAR MEDICINE

The following is an account of the activities of the Division of Radiology and Nuclear Medicine for the fiscal year, 1960-1961.

During the past year, 52,057 private patients and 7,981 service patients were seen in the Diagnostic Section of our Division, and a total of 72,186 diagnostic examinations were performed.

532 patients with malignant diseases were referred to the Radiation Therapy Department for therapy, and a total of 9,137 treatments were given.

In the Radioisotope Department 1,242 clinical procedures were performed and 15,383 samples were counted in connection with research investigation.

Examinations, treatments, and procedures performed throughout the Division of Radiology & Nuclear Medicine total 82,565. This represents about a 5% gain over the previous year.

Presently the Division has an attending staff of nine radiologists and nine residents. Two of the radiologists devote full time to the practice of Radiotherapy and each has been given joint appointments on the Obstetrics-Gynecology and Surgery Staffs. This will enable us to take better care of those surgical cases where the primary problem is the implantation of radium or other radioactive material.

An Administrative Technician has now been added to the technical staff. We feel this appointment will greatly improve the technical phase of the department and also aid in the general problem of patient service.

The Division has received authorization to purchase all of the new equipment it requested. Some of it is presently being installed and within the very near future, most of it will be in operation.

Of ten basic research projects started a year ago, four are now completed and the results will soon be published. Three new important research projects are presently under investigation.

The educational program in the Division consists of undergraduate courses, x-ray conferences, and an active participation in the other major conferences in the Hospital. Each year a basic course in radioactive isotopes is given. There are weekly house staff radio-therapy conferences and monthly meetings in radiotherapy among the West side hospitals.

In July of this year, the University of Illinois began a pilot study for a new method of teaching. Under the method, Senior medical students may elect to spend part of their clerkship studying Radiology or certain of the other specialities on a full-time basis. As a result we have from two to four Senior Medical students in our department for a period of two weeks. This program affords an excellent opportunity to properly orient the student toward the field of Radiology and at the same time kindle some interest in the speciality among the students.

During the past year there has been a complete renovation of our teaching film file, with the establishment of a color code system. We feel this will greatly facilitate the use of x-ray films for teaching purposes in many departments in the Hospital.

At present there are 16 students enrolled in our School of X-Ray Technology. Thus far about 70% of our graduating students have remained to join our permanent technical staff.

There are several areas in the Division of Radiology and Nuclear Medicine where improvement and expansion are mandatory for further growth with the rest of the institution. Plans should be correlated so that the re-designed and enlarged Division will be able to function soon after the South Center Building is completed. In the Diagnostic Section, expansion should include three new fluoroscopic rooms, three new diagnostic rooms, three additional offices both for the medical and technical staff, additional waiting rooms and dressing rooms, a study room for the residents, and a lounge for the personnel in the department.

Fluoroscopy in the Diagnostic Section has progressed to the point where it is feasible to consider the use of remote control equipment, T.V. visualization and video tape recordings of the findings. There are experimental centers presently being set up in the United States where this type of equipment is being used. Therefore, it seems that in the immediate planning of the expansion program, this equipment and the physical facilities necessary for it should be given serious consideration.

Future plans for the Therapy Department should include adequate space for the housing of a high-energy particle accelerator, a physics workshop and three offices for personnel.

I wish to express my sincere gratitude to the Members of the Board, to Administration, and to the Professional Staff for their co-operation and advice and for the confidence they have shown in my staff during the past year.



MAX E. RAFELSON, PH.D.
Chairman

DEPARTMENT OF BIOCHEMISTRY

The past year has been rather an eventful one for the Department of Biochemistry.

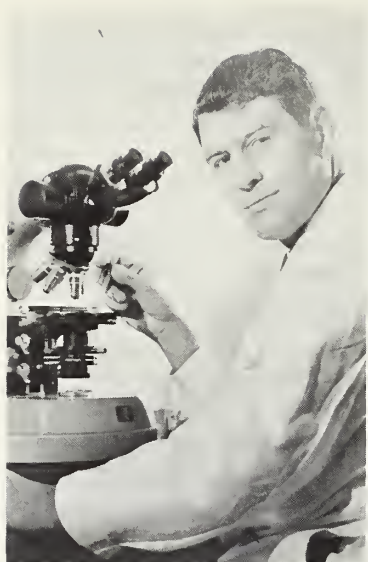
In December, 1960 the Clinical Biochemistry Laboratory and the Research Laboratories were moved to new facilities in the Jelke Building. The Clinical Laboratory personnel handled this transition very successfully and were able to cope effectively with the large increase in work during the past year. Some 122,000 analytical determinations were performed, an increase of 28% over the previous year. This additional work-load was accomplished with essentially the same number of personnel and was made possible by the new laboratory facilities and by the fact that the quality of laboratory personnel was considerably improved by the acquisition of a number of professional elements. A number of new clinical tests were added to the regular roster of procedures during this period and the beginnings of a quality control program has been instituted.

During the latter portion of the year, a number of active research projects and accompanying personnel were brought into the department. Four additional full-time members of the Scientific Staff of the department have been added and there are, in addition, seven graduate students in Biochemistry carrying out their research for the Ph.D. degree in our laboratories. Among the new areas of research being investigated are: 1) Biochemistry and Structure of Viruses, 2) Carbohydrate Metabolism in Microorganisms, 3) Structure of Glycoproteins, 4) Organic and Amino Acid Metabolism in Pediatrics, 5) Structure of Cell Walls of Microorganisms, 6) Pathogenicity of Streptococci, and 7) the Biochemistry of Blood Group Substances.

The cooperative association with the School of Medical Technology has been continued most successfully. Four groups of students have each taken 12 weeks of intensive training in the teaching and clinical laboratories under the direction of the professional staff and senior technicians.

The department is now actively engaged in the professional teaching of Biochemistry. As noted above, there are now seven Graduate Students in Biochemistry carrying out their research for the Ph.D. degree in this department. Staff Members of this department teach three of the major graduate courses in the Department of Biological Chemistry, University of Illinois College of Medicine. All Scientific Staff members hold faculty appointments at the University of Illinois. In addition, the department holds regular seminars and journal clubs and participates in other conferences and activities within the hospital and at the University of Illinois. The department also contributes significantly to the teaching of medical, dental and pharmacy students at Illinois.





FRIEDRICH DEINHARDT, M.D.
Chairman

DEPARTMENT OF MICROBIOLOGY

The Department of Microbiology has become independent during the last year and has moved to the new laboratories on the eighth floor of the Jelke Building. Complete diagnostic services in bacteriology, virology, parasitology and mycology are now offered within the hospital and work is in progress on further improvements and extension of the diagnostic services under the direction of William Landau, Ph.D., who joined the department as Associate Director in June 1961.

A study on staphylococcus infections (supported by hospital research and education funds) is being carried out in collaboration with the Department of Surgery, and it is hoped that the results will lead to a more effective prevention and control of hospital infections.

A long range project on host cell-virus interrelationships and the development of an attenuated mumps virus vaccine has been started with funds from the National Institutes of Health. Studies on viral hepatitis will be carried out in collaboration with Dr. Richard Capps of the attending staff, and further research will be started soon on the possible viral etiology of human cancers.

We will have our first graduate student working toward a Ph.D. degree by October 1961, and it is anticipated that the department will offer both special training in microbiology to residents on a regular rotating basis and fellowships for graduate work in microbiological research.

The Department of Microbiology has rapidly become an individual unit during its first half year of independent existence, an achievement due to the interest and help of its parent, the Department of Pathology, and that of the entire hospital family. We will continue to work hard in fulfilling our aims for the future.



JOHN R. WALSH
Controller

CONTROLLER'S REPORT

The past year may truly be described as a year of significant achievement. As a result of the combined efforts of all concerned and after giving effect to donations of \$271,612, the hospital realized net income of \$541,588. Of this amount, \$284,021 was required for scheduled bond maturities, mortgage and other principal payments. Of the remainder, \$254,163 has been appropriated by the Board of Trustees for urgently needed items of plant and equipment. This leaves only \$3,404 of unappropriated 1960-61 net income available for other purposes.

Continuous progress has been made in strengthening and developing the financial controls. This has been characterized by the addition to the Controller's staff of a systems specialist and a budgetary control manager. A data processing center has also been installed on the fifth floor of the Service Building. While not yet complete, the data processing center is supplying accounting and statistical data of a type not previously available. In addition, refined budgetary techniques, adoption of a system of cost accounting by major hospital programs, and the installation of work performance reports in various areas of the hospital, have substantially strengthened financial controls and have aided hospital management in improving operating results.

In closing, I am particularly pleased to give recognition to the sincere dedicated accounting personnel. Without their efforts, loyalty and enthusiasm many of the accomplishments of the past year would not have been possible.

PRESBYTERIAN - ST. LUKE'S HOSPITAL
BALANCE SHEET - AUGUST 31, 1961



A S S E T S

OPERATING FUND:

Cash on hand and in bank.....	\$ 151,469	
Time deposits	275,513	
Investments in short-term commercial paper.....	500,000	
Funds held for debt service.....	178,989	
Patients' accounts receivable, less reserve of \$285,000 for losses in collection.....	1,447,892	
Other receivables	123,364	
Inventories, at cost	208,798	
Prepaid expenses	10,052	\$ 2,896,077

Equity in hospital investment pool—

Expendable Funds segregated for investment.....	\$ 3,323,537	
Sinking Fund for replacement of buildings (Note 1)	178,153	3,501,690

Plant assets—

Land and buildings, at recorded values not in excess of cost, less accumulated depreciation of \$414,777.....	\$25,226,527	
Held for resale, at estimated realizable value.....	1,500,000	
	<u>\$26,726,527</u>	

Equipment, at cost, less reserve for depreciation of \$1,490,064	2,533,045	29,259,572
		<u>\$35,657,339</u>

DEVELOPMENT FUND (Note 2):

Construction in process	\$ 362,225	
Funds held for construction.....	222,522	
Pledges receivable	1,203,703	
		<u>\$ 1,788,450</u>

ENDOWMENT AND OTHER FUNDS:

Cash	\$ 313,570	
Investments, at market value.....	23,461,160	
Real estate advances to Operating Fund.....	1,026,836	
Other assets	224,360	
	<u>\$25,025,926</u>	

Less—Operating Fund equity in the investment pool (contra above).....	3,501,690	
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		<u>\$21,524,236</u>
Total all funds.....		<u><u>\$58,970,025</u></u>

LIABILITIES

OPERATING FUND:

Current portion of long-term debt.....	\$ 281,459	
Accounts payable and accrued liabilities.....	1,389,154	\$ 1,670,613
Long-term debt—		
First Mortgage Serial Bonds (Note 3).....	\$ 5,279,000	
Student Nurses Apartment Bonds (Note 4).....	1,000,000	
Mortgage note, 6%, payable \$6,000 quarterly from October 1, 1961, and balance on October 1, 1962	632,000	
Real estate advance from hospital investment pool, 4%, payable in equal monthly installments to August 1, 1996	819,336	
Student Nurses Apartment advance from hospital investment pool, payable in equal monthly installments to August 31, 2001...	207,500	
	<u>\$ 7,937,836</u>	
Less—Current portion shown above.....	281,459	7,656,377
Fund balances, per accompanying statement—		
Operating Fund	\$23,006,812	
Expendable Funds, invested to produce income for general hospital use.....	3,323,537	26,330,349
		<u>\$35,657,339</u>

DEVELOPMENT FUND (Note 2):

Payments due contractors	\$ 400,297	
Fund balance, per accompanying statement.....	1,388,153	
		<u>\$ 1,788,450</u>

ENDOWMENT AND OTHER FUNDS:

Fund balances, per accompanying statement—		
<i>Endowment Funds</i> , invested to produce income for—		
Research and education	\$ 5,451,615	
Free patient care, etc.	4,754,017	
General hospital use	8,759,607	\$18,965,239
<i>Unexpended Specific Purpose Funds</i> , for—		
Research and education—		
Grants from outside sources.....	\$ 437,945	
Other research and education funds.....	1,198,531	
	<u>\$ 1,636,476</u>	
Free patient care, etc.	352,503	1,988,979
<i>Woman's Board Funds</i>		570,018
		<u>\$21,524,236</u>
Total all funds		<u>\$58,970,025</u>

The accompanying notes are an integral part of this statement.

PRESBYTERIAN - ST. LUKE'S. HOSPITAL



STATEMENT OF CHANGES IN FUND BALANCES FOR THE YEAR ENDED AUGUST 31, 1961

FUND BALANCES AT AUGUST 31, 1960.....	\$45,828,303
ADDITIONS OR (DEDUCTIONS) FOR THE YEAR:	
Operating Fund net income (per accompanying statement)	541,588
Gifts and bequests—	
Expendable Funds	283,003
Endowment Funds	82,923
Woman's Board Funds	1,840
Donations for building and development purposes (\$183,017) and net loss on Development Fund investments.....	172,489
Woman's Board net income (\$161,831), net of funds included in the Operating Fund net income to offset specific costs included therein	54,202
Increase in Unexpended Specific Purpose Funds.....	126,006
Planning costs eliminated from the development program.....	(116,687)
Operating Fund loss on sale of employee housing facility.....	(64,544)
Increase in market value of pooled investments, including gains realized on sales—	
Endowment Funds	1,914,555
Expendable Funds	380,466
Woman's Board Funds	38,594
Interfund transfers—	
Development Fund to Operating Fund (completed con- struction, less \$1,207,500 indebtedness applicable to Student Nurses Apartment)	\$4,660,195
Appropriations for Development Fund purposes from—	
Expendable Funds	413,000
Woman's Board Funds	100
Appropriations for Operating Fund equipment additions from—	
Unexpended Specific Purpose Funds.....	29,114
Appropriation of Expendable Funds to Operating Fund	
Woman's Board Funds	38,000
for working capital (\$40,000), less repayments of a por- tion of prior-year advances for purchases of real estate..	23,189
	<u>\$49,242,738</u>
FUND BALANCES AT AUGUST 31, 1961	
REPRESENTED BY:	
Operating Fund	\$23,006,812
Expendable Funds	3,323,537
Development Fund	1,388,153
Endowment Funds	18,965,239
Unexpended Specific Purpose Funds.....	1,988,979
Woman's Board Funds	570,018
	<u>\$49,242,738</u>

The accompanying notes are an integral part of this statement.

PRESBYTERIAN - ST. LUKE'S HOSPITAL



STATEMENT OF OPERATIONS FOR THE YEAR ENDED AUGUST 31, 1961

During the year, Hospital charges to all patients, plus the receipts from cafeteria, tuition, etc., totaled.....	\$ 15,335,863	
Hospital expenses (two-thirds of which are represented by employee's salaries and wages).....	\$15,546,324	
Depreciation of buildings and equipment (Note 1)...	394,946	
Interest expense	372,281	16,313,551
Which resulted in a (deficit) of.....		\$ (977,688)
As in the past, the Hospital continued to devote a large part of its facilities to the free care of indigent patients. The cost of this program was—		
For in-patients	\$ 500,484	
For Clinic patients	611,450	(1,111,934)
Creating a net operating (deficit) for the year of		\$ (2,089,622)
This deficit of the Hospital was offset by funds received from the following sources—		
Investment income from endowments (\$388,458) and trusts (\$28,199)	\$ 416,657	
Income from endowments and other receipts used for specifically designated purposes—		
For research and education.....	\$1,202,312	
For free patient care.....	368,088	
For other hospital purposes.....	204,137	1,774,537
Receipts from—		
Woman's Board	107,629	
University of Illinois (for teaching purposes) ..	60,775	
General contributions	271,612	2,631,210
Which resulted in net income of.....		<u>\$ 541,588</u>

The accompanying notes are an integral part of this statement.

NOTES TO FINANCIAL STATEMENTS

- (1) It is the policy of the Hospital to provide for depreciation of those hospital buildings which had been constructed during the current development program at a total cost of \$14,622,000. Such depreciation has been computed on a sinking fund basis which is designed to provide for the replacement of the Hospital's present investment in facilities over a fifty-year period. As in prior years no provision for depreciation was made for other hospital buildings. The sinking fund contributions are invested in the Hospital's investment pool.
- (2) The Hospital is currently engaged in a development program for the expansion of its plant facilities for which the Board of Trustees has approved additional expenditures of approximately \$2,500,000.
- (3) The Hospital issued \$5,500,000 of First Mortgage Serial Bonds dated September 1, 1958. Payments of interest and principal maturities will approximate \$500,000 per year through September 1, 1973, when the then remaining \$1,767,000 principal balance will become payable. Interest rates on the various maturities vary from 3.75% to 5.35%, and average approximately 5.22% over the term of the issue. During each fiscal year, the Hospital must allcate toward the payment of principal and interest, that portion of its investment income from Endowment Funds which may be used for general hospital uses and its investment income from Expendable Funds, except that no amount need be allocated which would exceed $1\frac{1}{4}$ times the maximum annual interest on the largest amount of bonds at any time outstanding.
- (4) The Hospital issued \$1,000,000 of $3\frac{1}{8}\%$ Presbyterian-St. Luke's Hospital Student Nurses Apartment Bonds, Series 1960, dated August 1, 1960. Interest payments will approximate \$30,000 in 1962. Annual principal and interest requirements will approximate \$50,000 from August 1, 1963 to August 1, 2000. Payment of principal and interest maturities of the bonds is secured by a first mortgage on the housing facility and a pledge of the revenues derived from the operation thereof.
- (5) The Board of Trustees approved the establishment of the Presbyterian-St. Luke's Hospital Pension Plan, effective September 1, 1961, for the benefit of full-time hospital employees. The Hospital's annual contributions for both current and past-service costs is \$168,000, which provides for amortization of the past-service liability (approximately \$950,000) over a thirty-year period.

AUDITOR'S OPINION

To the Board of Trustees,
Presbyterian-St. Luke's Hospital,
Chicago, Illinois:

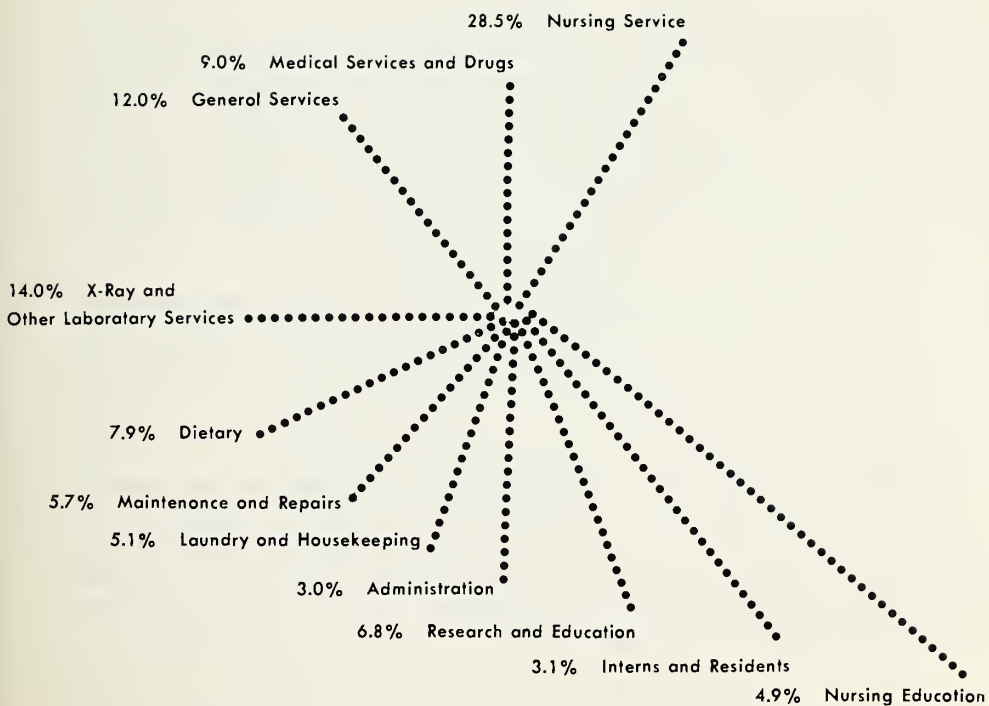
We have examined the balance sheet of PRESBYTERIAN-ST. LUKE'S HOSPITAL (an Illinois not-for-profit corporation) as of August 31, 1961, and the related statements of operations and changes in fund balances for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

It is the policy of the Hospital to provide for depreciation of those hospital buildings which had been constructed during the current development program at a total cost of \$14,622,000. No provision for depreciation is made for other hospital buildings.

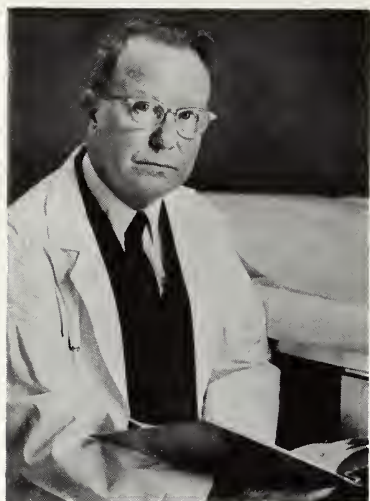
With the above explanation, in our opinion, the accompanying balance sheet and statements of operations and changes in fund balances present fairly the financial position of Presbyterian-St. Luke's Hospital at August 31, 1961, and the results of its operations for the year then ended, and were prepared in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

ARTHUR ANDERSEN & CO.

Chicago, Illinois,
October 11, 1961.



HOW EACH HOSPITAL DOLLAR IS SPENT



THOMAS J. COOGAN, M.D.
President

MEDICAL STAFF PRESIDENT'S REPORT

Our fiscal year ending August 31, 1961 has been a fruitful one. Some past goals have been realized and even more ambitious plans made for the future. Only the highlights of the changes can be mentioned. One of the major changes planned during the year to be effective July 1, 1962, will be the change from an all rotating internship to a new plan involving some rotating and some straight internships in Medicine, Surgery and Pediatrics. This, it is felt, is a step forward, both from the standpoint of the hospital and intern training. We are seeking for next year a total of 46 interns; of this number, 26 will be on rotation and 20 will be on straight internships. Over 100 residents are currently in our Residency Program in addition to numerous Fellows in the Specialty Department who help, not only with patient care, but also with the teaching program.

A significant forward step was taken during the past year with the formation of the Presbyterian-St. Luke's Alumni Foundation. In the several months this has been active over 330 members have been enrolled. Membership comes from 26 of the 50 states. Former Presbyterian and St. Luke's interns, as well as current staff are entitled to membership in the Alumni Foundation. The purpose of this organization is three-fold; first to support the House Staff Loan Fund; second, to sponsor the publication by the hospital of a research quarterly journal to keep the medical profession aware of the significant research going on within its walls; third, to keep the Alumni advised of all activities in the Hospital. The current officers of the Alumni foundation are: President, Doctors Joseph A. Davis; Vice-President, Steven Economou; Secretary, Richard Buenger; Treasurer, Robert E. Slayton.

Over a year ago at the request of the chairman of the Medical Committee of the Board of Trustees, a very comprehensive report on Patient Care was prepared. Everything that happened to the patient from the time a reservation was made for him to enter the Hospital until his discharge was documented. A number of people were involved in preparing this report. These

included all Heads of Departments: Heads of Pharmacy, Administration, Nursing, Dietetics and Accounting. This report was given to the entire body of Trustees and has been dissected bit by bit by the Joint Conference Committee. A portion of the report has been presented at each monthly meeting of this committee. From it has come much constructive criticism and many helpful changes. On the whole, it was recognized that the quality of patient care at our institution was matched by very few hospitals in the country.

There have been a number of changes in the Staff through resignations and deaths. Among the resignations were those of Doctors G. K. Fenn, William Pfisterer, Wilma C. Stafford, Donald Layton and Bernard Yaffe. Doctors Eugene Edwards and Lester A. Nalefski were each granted a one year leave of absence.

We regret to report the losses by death during the year of Doctors Howard Armstrong, Thomas A. Baird, Edwin W. Ryerson, Selim W. McArthur and Willard Van Hazel.

Additions to the Staff during 1960-61 were: Doctors Thomas L. Ashcraft, Joyce Lashof, Norbert J. Nowicki, Reuben Eisenstein, Kareem Minhas, Julia Yu, George G. Hibbs, R. E. McNally, John W. Ayer, Arthur S. Elstein, Herman Mattenheimer, Clay Burchell, Marvin Schwarz and Mr. Louis Gdalan.

Due to the resignation of Doctor Francis J. Gerty, made necessary by the pressure of his new state duties, Doctor Paul E. Nielson was named chairman of the Department of Psychiatry. In this Department a section of Psychology was formed headed by Doctor David I. Cheifetz. A section of Child Psychiatry in the Department of Psychiatry has been formed and is headed by Doctor Marvin Schwarz. Doctor Max E. Rafelson, Jr. is the new Chairman of the Department of Bio-Chemistry. Doctor Friedrich Deinhardt is the new Chairman of the Department of Micro-biology. Doctor Joseph R. Christian is the new Chairman of the Department of Pediatrics. These represent great steps forward in the organization of our Scientific and Medical Staff. A debt of gratitude is due Doctor Warren R. Dammers, who was the acting chairman of the Department of Pediatrics while a search was going on for a full-time chairman of this Department.

The work of the various committees of the Staff under their respective chairmen has been most fruitful. Reports of these committees are brought to the Executive Committee of the Staff, where their recommendations are studied and passed upon. These actions are then referred to the Staff for their evaluation at the five meetings a year. Thus, the great mass of work and detail necessary to run such a large Staff with so many different professional interests is somewhat simplified. One particularly significant committee is the Joint Conference Committee of the hospital.

One significant contribution during the year was the establishment of an Isolation Unit. Patients who are admitted with infections or who develop them while in the Hospital are now put in this Isolation Unit, where their care can be more uniform and more intelligent.

The Staff also feels deeply indebted to the Woman's Board for the decorating and selection of furnishings for the new apartment building. We feel indebted also to the Woman's Auxiliary for very generous contributions to the improvements in the Library and in the Medical Records Rooms.

Many significant honors and responsibilities have been given to members of our Staff. This includes leadership in National Societies and state and civic organizations.

Again, during the past year the Staff has made generous contributions, not only of their own funds, but of their time in interesting friends and patients in furthering the completion of our ultimate master plan for a new Presbyterian-St. Luke's Hospital. We feel that the past year has been a most significant one and that the succeeding years will see more of our dreams come true. There can be no final end-point when everything has been realized because medicine in its various concepts and needs changes almost day by day.

MEDICAL STAFF

(August 31, 1961)

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**Military Service

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S. A. Sciarretta	(Bronchoesophagology)	
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Gordon S. Stewart, Ph.D.

ASSOCIATE BIOCHEMIST

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(Surgery)

Howard H. Sky-Peck, Ph.D.

(Medicine)

ASSISTANT BIOCHEMIST

John F. Kachmar, Ph.D.

Hermann Mattenheimer, Ph.D.

(Medicine)

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William Waldrop, M.A.

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SENIOR PSYCHOLOGIST

David I. Cheifetz, Ph.D.

ASSISTANT PSYCHOLOGIST

Arthur Elstein, Ph.D.

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ATTENDING MICROBIOLOGIST

Friedrich Deinhardt, M.D.

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Louis Gdalmann, B.S.

PRESBYTERIAN - ST. LUKE'S HOSPITAL

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JULY 1, 1961



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Jaime Illel
Yaroslav Kokorudz
James H. MacLean
Robert J. Nelson
Arthur W. Peterson, Jr.
Vivente B. Santelices
Astrida I. Silins
Martha M. Vasquez
Helmut H. Wimmer

Medicine

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Philip E. Blatt
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Parviz Parsa
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Ethan B. Ruben
James A. Sandrolini
Wendell H. Schmidtke—In England for one year on Exchange Residency
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Liver Disease

Mohammad Inayatullah

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Constance B. dePadua

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Hyogo Sinohara

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Thoracic Surgery
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MRS. FENTRESS OTT
President (1960-1961)

THE WOMAN'S BOARD

The second Annual Report of The Woman's Board reflects the truly splendid dedication and determination of its members to serve Presbyterian-St. Luke's Hospital to the fullest.

The various fund raising and Fashion Show committees have worked tirelessly and effectively to produce funds. In many instances committees have exceeded previous earnings. A new annual fund raising venture, the supplement in The Chicago Daily News called "Promise" was launched last June 17. It's success was twofold — it provided financial benefit as well as a wonderful medium for the hospital story.

As a result of the Fund Raising committees' hard work The Woman's Board was able to turn over to the hospital \$145,902.28 for free care, clinic equipment, hospital furnishings and decorating, medical social service, nursing education and scholarship, patient's library and pediatrics. \$30,000 went toward the new doctors' page system and \$8,000 toward the purchase of a second cobalt machine.

The committees concerned with direct service to the hospital such as The Gift Shop, the Tea Room, and the Patient's Library are constantly cognizant that these extra services must provide warmth to the hospital atmosphere and comfort and friendliness to the patients and visitors. To realize these objectives the members of these 11 committees give countless hours of volunteer service at the hospital.

It has been an inspiration as well as my privilege to work with the members of The Woman's Board. On behalf of these ladies I wish to express deep appreciation to The Board of Trustees and the Administrative Staff for the wonderful encouragement and counsel which they have given to the Woman's Board.

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MRS. WILLIAM H. HIGHSTONE
President

THE MEDICAL STAFF AUXILIARY

The year ended has been a gratifying one in the short history of our group, which was organized in September, 1959 and whose members are wives of the Medical and Scientific Staffs of the hospital.

We have continued in our efforts to be of service to the hospital and in particular, the medical interns and resident doctors. It was in their honor that a dinner dance was given last January. Because of its success we intend to make it one of our annual activities.

While we are not primarily a fund raising group we did participate in two fund raising projects; the annual cookie or bake sale held in November, and a Staff dinner dance in May. Due to the efficiency and hard work of the committee chairmen and members we realized a sizeable profit from these enterprises.

We are proud of the 2,174 hours of volunteer service our members have given — serving in the Gift Shop and Tea Room, trimming the lobby Christmas trees and acting as guides and hostesses for the many medical meetings now held in the hospital's A. B. Dick Lecture Room. We shall continue to pursue our objectives as a service group, working in cooperation with the Woman's Board for unanimity of purpose and coordination of projects to benefit the hospital.

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AERIAL VIEW OF PRESBYTERIAN-ST. LUKE'S HOSPITAL





1. *East Pavilion*

2. *Old Pavilion*

3. *Jones Building*

4. *Murdock Building*

5. *Senn and
Rawson Buildings*

6. *School of Nursing*

7. *Jelke Memorial
Building*

8. *Kidston House*

9. *Student Apartment
Building*

THE LIVING MEMORIAL

A gift to Presbyterian-St. Luke's Hospital can be a living memorial to the person or organization you designate.

In the hospital's new East Pavilion and Jelke Memorial Buildings there are a number of areas available to those who wish to establish a Living Memorial.

Under Federal Tax laws you may deduct up to 30% of your adjusted gross income on a gift to the hospital.

FORMS OF BEQUEST

The following forms of bequests of personal property and devises of real property may be used by anyone interested in benefiting the hospital by thoughtful consideration in their Will:

1. "I bequeath to Presbyterian-St. Luke's Hospital, an Illinois not-for-profit corporation, the sum of \$..... for its general purposes."
2. "I give, devise and bequeath to Presbyterian-St. Luke's Hospital, an Illinois not-for-profit corporation, for its general purposes the following described property:"

The next stage of development
for Presbyterian-St. Luke's Hospital.

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1. The Jelke Memorial Research Building.
2. Presbyterian-St. Luke's Health Center, currently under construction is scheduled for completion in late 1962.
3. The south center building to be constructed when the required \$6 1/2 million becomes available. A significant portion of the new building will replace and expand the hospital's program of cardiovascular research, education and patient care, as well as provide enlarged facilities for surgery, biochemistry, microbiology and pathology.

